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December 16, 2008

Mr. Michael Cahill  
President and Chief Operating Officer  
The Options Clearing Corporation  
One N. Wacker Drive, Suite 500  
Chicago, Illinois 60606

Dear Michael:

I am writing to you to express J.P. Morgan's concern with the current implementation timeframes for the Options Symbology Initiative (OSI). At this point, meeting the current plan which sets target dates of September 2009 for industry testing and February 2010 for cutover would place significant demands on our technical and operations resources which we don't believe is in the best interest of our shareholders in this challenging market environment. Therefore, I am formally requesting that the project be delayed for ten months which in our opinion would provide firms with enough latitude to plan for a successful OSI implementation while at the same time allow us to focus scarce resources on other current higher priority initiatives.

I wish to assure you of JP Morgan's commitment to the Options Clearing Corporation's (OCC) goals embodied in the OSI project. We are not questioning the need for OSI, only the target dates that have been set for testing and implementation. While we understand that there is concern at the OCC board level regarding granting a second extension to the project, we feel that forcing implementation in the current turbulent market conditions is not prudent.

Throughout the industry, firms are reorganizing and reevaluating programs to be ready for what looks to be an extremely challenging year. The OSI project will consume extensive operations, programming and infrastructure resources; we believe the wisest course is to delay the implementation to allow firms to address their business priorities and still make progress on the OSI project. Additionally, it is also our position that we are not alone in this belief and that there are a great many firms that share this view.

I would be pleased to make our team available to discuss our views with you or the OCC staff. Please feel free to contact myself or Ellen Molloy at 212-272-6836.

Sincerely,

Peter Cherasia